

# Conflict Management



# Emotions



# Leadership

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## Self-Leadership

## Self-Awareness



## Dominant

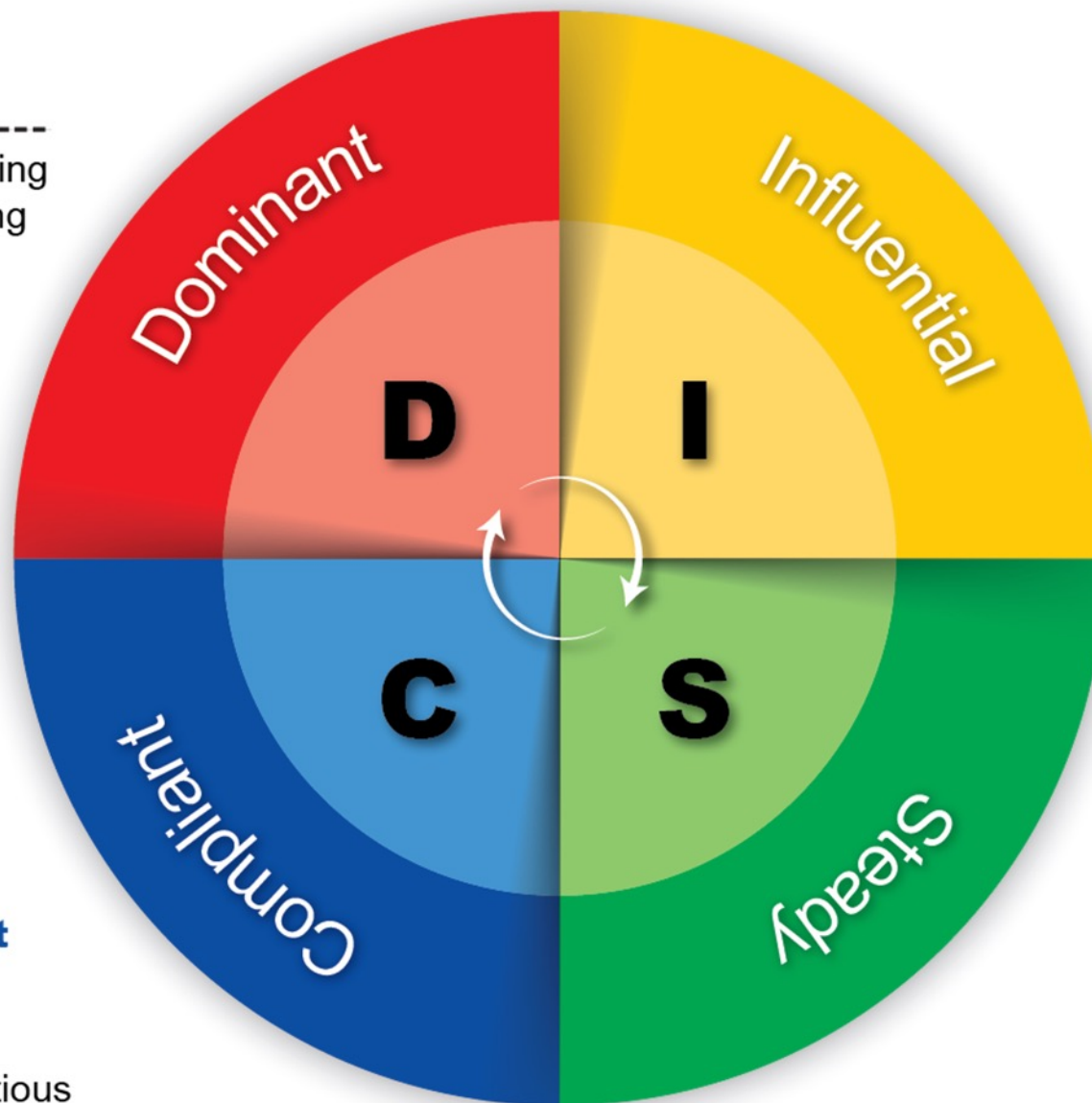
- Direct
  - Decisive
  - Doer
- 
- Domineering
  - Demanding

Active

## Influential

- Inspirational
  - Interactive
  - Interesting
- 
- Impulsive
  - Irritating

Task  
Focus



People  
Focus

## Compliant

- Cautious
  - Careful
  - Conscientious
- 
- Calculating
  - Condescending

Reflective

## Steady

- Stable
  - Supportive
  - Sincere
- 
- Slow
  - Sensitive

**D**

**Dominant  
Director**



**I**

**Interactive  
Socialiser**



**S**

**Steady  
Relator**

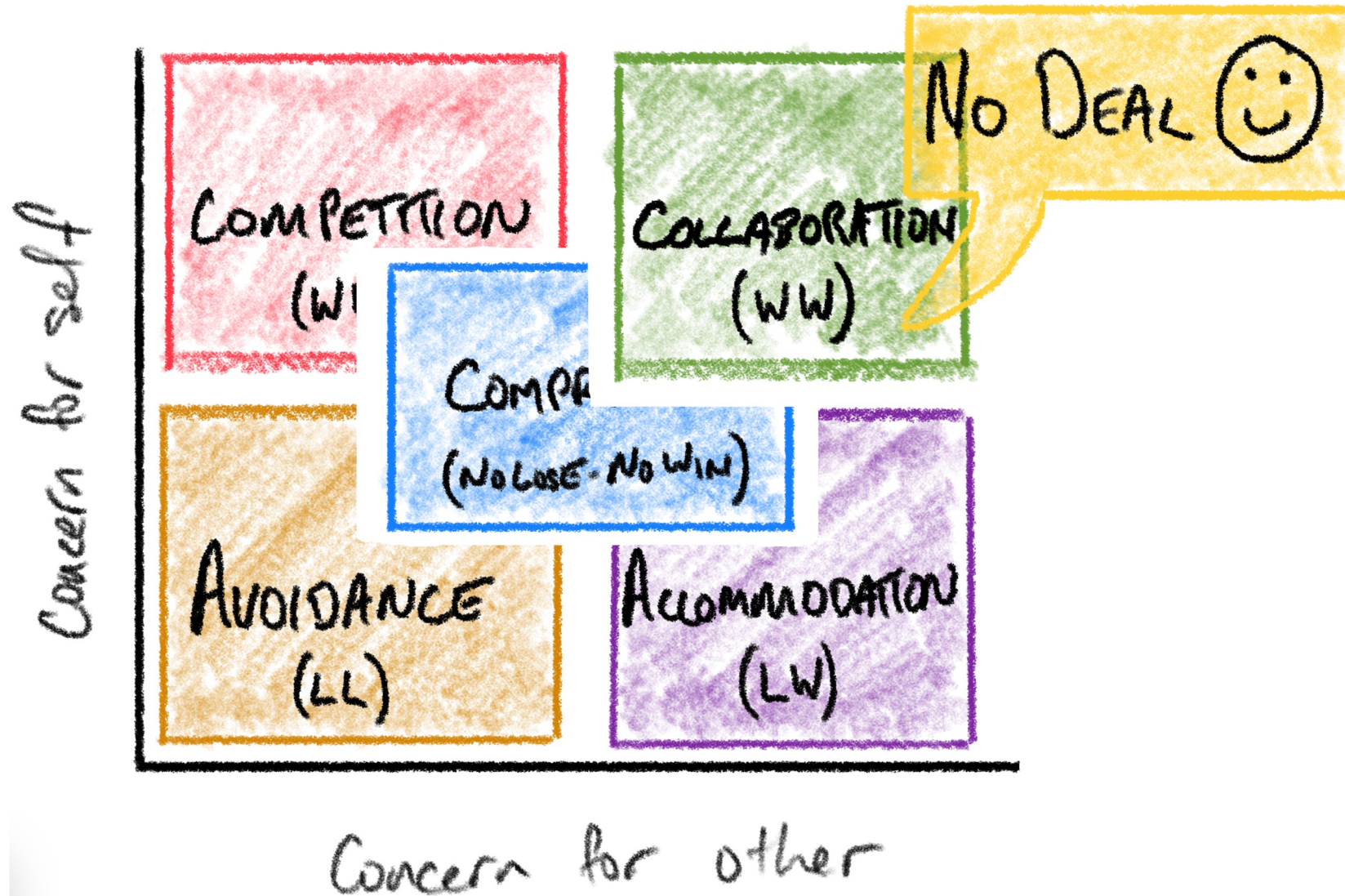


**C**

**Cautious  
Thinker**



# Conflict management tactics



# Set goals

- Substantive goals
- Relationship goals
- Identity goals
- Process goals



# Effective Conflict Management: Initial Conditions

- Define the issue in terms of voluntary behaviour from now forward
- Both parties must be willing and able to negotiate



# Effective Conflict Management: Preparation

Step 0: Get your emotions in check

Step 1: Define the issue

Step 2: Identify your goals

Step 3: Decide if you want to resolve the issue by negotiating

Step 4: Arrange to meet

# Effective Conflict Management: Negotiating

Step 5: Meet

Step 6: Make a contract

Step 7: Follow through

# Toxic volunteers

- In conflict with the organisation
  - Ignore rules
  - Badmouth
  - Bully
  - Drive others away
- Take action - No Deal



# Further reading

- Getting to Yes: Negotiating an Agreement Without Giving In
  - Roger Fisher, William Ury, Bruce Patton
- Never Split the Difference: Negotiating as if Your Life Depended on It
  - Chris Voss, Tahl Raz
- Influence: The Psychology of Persuasion
  - Robert B. Cialdini
- Instant Influence: How to Get Anyone to Do Anything - Fast
  - Michael V. Pantalon
- The 7 Habits of Highly Effective People: Powerful Lessons in Personal Change
  - Stephen R. Covey
- How to Stop Worrying and Start Living
  - Dale Carnegie
- Surrounded by Idiots
  - Thomas Erikson
- The Great Courses
  - The Art of Negotiating the Best Deal
    - Seth Freeman
  - Influence: Mastering Life's Most Powerful Skill
    - Kenneth G. Brown
  - Effective Communication Skills
    - Dalton Kehoe



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